

Del Carmen Consulting, LLC
 3122 Westwood Drive
 Arlington, Texas 76012

November 20, 2020 through December 20, 2020

INVOICE # SM2020-9
 SPECIAL MASTER
 DECEMBER 2020 INVOICE

TOTAL DUE \$ 17,025.00

Tasks Completed

Hours	Description	Total
35	Drafted, reviewed and responded to emails and all other documents/communication with respective parties and the Court.	\$5,250
11.5	Conference calls with the Monitoring Team members and Court.	\$1,725
7.5	Conference calls with the Parties and Monitor.	\$1,125
28	Reviewed and provided feedback related to statistical sampling strategy. Participated in conference calls on sampling strategy. Reviewed and completed sampling and related documents.	\$4,200
23.5	Reviewed, assessed and provided feedback on motions and orders related to COVID-19 Protocol.	\$3,525
8	Reviewed and worked on document related to promotional assessment.	\$1,200
		\$17,025

Total Wages Due = \$17,025.00

I hereby certify that the amount billed in this invoice is true and correct in my capacity as Special Master. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

Alejandro del Carmen
 Dr. Alejandro del Carmen

 12/20/20